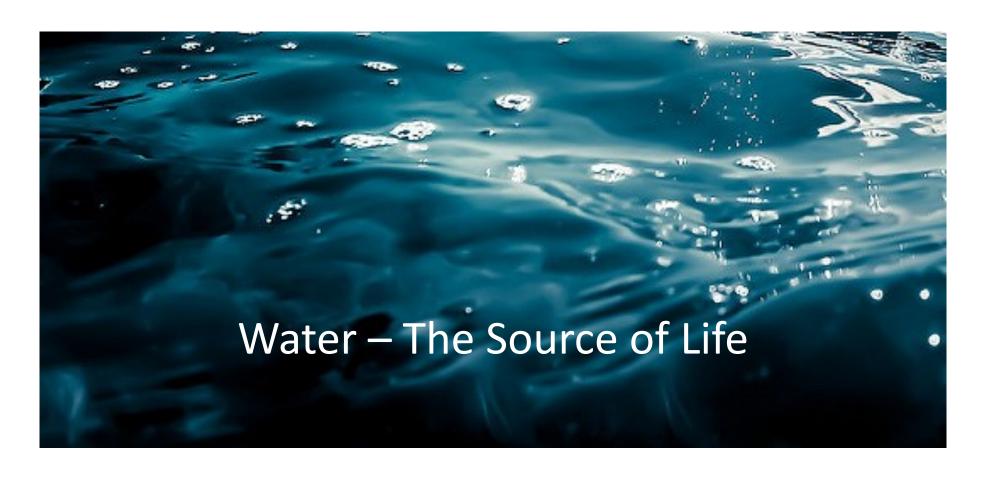


David Zimmer Executive Director

New Jersey Infrastructure Bank







COST OF PROJECT ≠ COST OF DEBT SERVICE

XYZ Utility

Revenues and Expenses: 2017-Q4

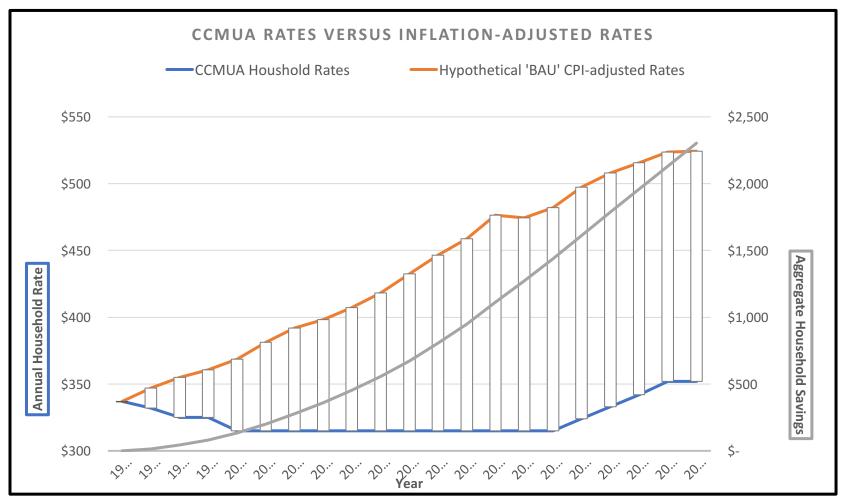
		(Millions)							
		October		November		December		Total	
EXPENSES									
POWER/ENERGY	7		İ	İ	İ				
Purchased	\$	14.3	\$	13.9	\$	14.7	\$	42.8	
Generated (Solar / CHP)	\$	2.7	\$	2.6	\$	2.8	\$	8.1	
ADDITIVES									
Chemicals	\$	1.9	\$	1.8	\$	2.0	\$	5.7	
Organics	\$	0.8	\$	0.8	\$	0.8	\$	2.4	
Process Efficiency SAVINGS	\$	0.2	\$	0.2	\$	0.2	\$	0.6	
DISPOSAL									
Trucking	\$	15.6	\$	15.2	\$	16.1	\$	46.9	
Sales (Class A-EQ BioSolids)	\$	(1.3)	\$	(1.3)	\$	(1.4)	\$	(4.0)	
Equipment Efficiency SAVINGS	\$	2.8	\$	2.7	\$	2.9	\$	8.4	
HUMAN RESOURCES									
Salaries & Benefits	\$	19.7	\$	19.1	\$	20.3	\$	59.1	
Equipment Efficiency SAVINGS	\$	1.4	\$	1.3	\$	1.4	\$	4.1	
NET EFFICIENCY SAVINGS & SALES	\$	8.4	\$	8.2	\$	8.7	\$	25.3	
FINANCE									
New Debt Service	\$	9.7	\$	9.4	\$	10.0	\$	29.1	
Existing Debt Service	\$	7.3	\$	7.1	\$	7.5	\$	21.9	
TOTAL EXPENSES	\$	68.0	\$	66.0	\$	70.0	\$	204.0	



CCMUA - \$192.4M Costs / Minimal Rate Increases



CCMUA: 20-yr Savings per Household



Innovative SRF Financing













